### VICTOR P. SEIDEL

Associate Professor, FW Olin Graduate School of Business Babson College, Wellesley, Massachusetts, 02457 USA

### **FULL-TIME EDUCATION**

#### STANFORD UNIVERSITY

Ph.D., Department of Management Science and Engineering, (awarded January 2006)

Dissertation: Managing Novel Product Concepts: A Process Theory

Committee: Robert I. Sutton, Kathleen M. Eisenhardt, and Thomas H. Byers

### **CAMBRIDGE UNIVERSITY**

M.B.A., Cambridge Judge Business School

#### **CORNELL UNIVERSITY**

B.S. (with Distinction), Electrical Engineering

# PART-TIME EDUCATION

#### **OXFORD UNIVERSITY**

Post-Graduate Diploma, Learning and Teaching in Higher Education (awarded February 2013) Project portfolio: Designing Higher Education Curricula in Innovation & Entrepreneurship

### RENSSELAER POLYTECHNIC INSTITUTE

M.S., Manufacturing Systems Engineering Studies funded and supported while employed by IBM

### **ACADEMIC POSITIONS**

8/2017 – 1/2014 – 8/2017	Associate Professor (with tenure) Assistant Professor
1/2008 - 8/2013	OXFORD UNIVERSITY (Saïd Business School & Trinity College) University Lecturer, tenured (e.g. Associate Professor)* and Levine Fellow of Management Studies
1/2006 – 1/2008 1/2003 – 1/2006	University Lecturer, tenure-track (e.g. Assistant Professor) University Lecturer, pre-Ph.D. (e.g. Instructor)

<sup>\*</sup> At Oxford at the time of employment there were two UK titles used for tenure-line faculty: "lecturer" for assistant or associate professor, and "professor" for full professor.

October 2018 V. Seidel p. 1 of 7

## VISITING POSITIONS

	HARVARD UNIVERSITY (School of Engineering and Applied Sciences)
1/2014 – present	Innovation Associate of TECH
1/2011 - 12/2013	Innovation Fellow of TECH
8/2010 - 12/2010	Visiting Scholar, Technology and Entrepreneurship Center at Harvard (TECH)
9/2013 – present	Visiting Scholar, Said Business School, University of Oxford
1/2013 - 12/2013	Visiting Assistant Professor, Northeastern University

## SCHOLARLY RECOGNITION

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## WORKING PAPERS

Management Division

- Seidel, V.P., Fixson, S. J., & Marion, T. "Rethinking the role of design thinking: The use of multiple approaches in teaching the innovation process"
- Gillier, T., Kazakci, A. O., Seidel, V.P., Piat, G. "The network structure and evolutionary synthesis of breakthrough product concepts"

  \* "Best Paper" selection, with short form in 2016 Academy of Management Proceedings
- Hannigan, T., M. Ventresca, M. J. & Seidel, V. P. "Meaning in advance of a market: Applying network text analysis to study product propositions in nascent markets"
- Langner, B., Seidel, V. P., and Farchi, T. E., "Recreational labor in online innovation contests"
- Cattaneo, G. and Seidel, V. P. "Resolving ambiguity through symbolic representations: How product development teams respond to organizational identity threats."

# SCHOLARLY PUBLICATIONS

- Seidel, V.P., Hannigan, T. R. & Phillips, N. (Forthcoming) "Rumor communities, social media, and forthcoming innovations: The shaping of technological frames in product market evolution" **Academy of Management Review**
- Reidl, C. & Seidel, V. P. (2018) "Learning from mixed signals in online innovation communities" Organization Science
- Hannigan, T. R., Seidel, V.P. & Yakis-Douglas, B. (2018) "Product innovation rumors as forms of open innovation" **Research Policy** 47(5), 953-964.
- Sims, J. & Seidel, V.P. (2017) "Organizations coupled with communities: The strategic effects on firms engaged in community-coupled open innovation" **Industrial and Corporate Change**, 26(4), 647–665.
- Seidel, V.P., Langner, B, and Sims, J. (2017) "Dominant communities and dominant designs: Community-based innovation in the context of the technology life cycle" **Strategic Organization** 15(2), 220-241
- Seidel, V.P., Packalen, K.A., & O'Mahony, S. (2016) "Help me do it on my own: How entrepreneurs manage autonomy and constraint within incubator organizations" **Research in the Sociology of Organizations**, vol. 47, 277-309
- Seidel, V. P. & Langner, B. (2015) "Using an online community for vehicle design: Project variety and motivations to participate" **Industrial and Corporate Change**. 24(3) 635-653.
- Langner, B. & Seidel, V. P. (2015) "Sustaining the flow of external ideas: The role of dual social identity across communities and organizations" **Journal of Product Innovation Management** 32(4) 522-538.
- Seidel, V. P., & O'Mahony, S. (2014) "Managing the repertoire: Stories, metaphors, prototypes and concept coherence in product innovation" **Organization Science**, 25(3), 691-712.
- Seidel, V.P. & Fixson, S. K. (2013) "Adopting design thinking in novice multidisciplinary teams: The application and limits of design methods and reflexive practices" **Journal of Product Innovation Management** 30(S1), 19-33.
- Langner, B. & Seidel, V. P. (2009) "Collaborative Concept Development Using Supplier Competitions: Insights from the Automotive Industry" **Journal of Engineering & Technology Management** 26(1-2), 1-14.
- Seidel, V. P. (2007). Concept Shifting and the Radical Product Development Process. **Journal of Product Innovation Management**, 24(6), 522-33.

### PRACTITIONER AND PEDAGOGICAL PUBLICATIONS

- Seidel, V. P. & Fixson, S.K. (2015) "Design thinking for non-designers" in "Design Thinking and Design," K. Scott Swan, Michael Luchs, and Abbie Griffin, Eds. New York: Wiley, 143-155.
- Fixson, S. K., Seidel, V.P., & Bailey, J. (2015) "Creating space for innovation: The role of a "design zone" within a business school." in Crittenden, V., Esper, K., Karst, N., and Slegers, R., Eds. "Evolving entrepreneurial education: Innovation in the Babson classroom." Bingley, U.K.: Emerald Publishing, 217-234.
- Seidel, V. & Pinto, J. (2005). Social Science Strategies for User-Focused Innovation and Design Management. **Design Management Review**, 16(4), 35-40.
- Seidel, V. (2000). Moving from Design to Strategy: The Four Roles of Design-Led Strategy Consulting. **Design Management Journal**, 11(2), 73-79.

### **BOOK REVIEWS**

- Seidel, V. P. (2014) "Rodolphe Durand and Jean-Philippe Vergne: The Pirate Organization: Lessons from the Fringes of Capitalism" (Book Review) **Administrative Science Quarterly**, 59(3), NP31-NP34.
- Seidel, V. P. (2005) "Andrew Hargadon: How Breakthroughs Happen: The Surprising Truth About How Companies Innovate" (Book Review) **Journal of Engineering & Technology Management** 22(3), 247-250
- Seidel, V. P. (2005) "Stefan Thomke: Experimentation matters: Unlocking the potential of new technologies for innovation" **Journal of Engineering & Technology Management**, 21 (3) 237-240.

### PRIMARY PRESENTATIONS AT CONFERENCES AND INVITED SEMINARS

- 2018 Academy of Management, Chicago
- 2017 Organization Science Winter Conference, Park City; EIASM Product Development Management Conference, Reykjavik.
- 2016 Academy of Management, Anaheim; UT Austin workshop on Creative Strategizing; Copenhagen Business School/DRUID; Harvard Business School "Digital Seminar"; Mines Paris Tech Design & Innovation Invited Seminar
- 2015 Academy of Management, Vancouver; Oxford "Crowds and Innovation" conference
- 2014 Academy of Management, Philadelphia; Wharton PVMI; Harvard Open & User Innovation Conference

2013	Academy of Management, Orlando; DRUID/Barcelona; EGOS Montreal
2012	Academy of Management, Boston; UC Davis Qualitative Research Conference
2011	Academy of Management, San Antonio, EGOS Gothenburg, EIASM Product Development Management Conference.
2010	Academy of Management, Montreal; EGOS Lisbon; MIT Sloan; University of Venice
2009	Academy of Management, Chicago; EIASM Product Development Conference
2008	Academy of Management, Anaheim; DRUID/Copenhagen; University of Maryland; Santa Fe Institute
2007	Academy of Management, Philadelphia; European Science Foundation, Milan; University College Dublin; Imperial College; ETH-Zurich; EPFL-Lausanne; London Business School; Harvard Business School
2006	Academy of Management, Atlanta; EIASM Product Development Conference, Milan; Stanford; Cambridge; London School of Economics; University of Tokyo

# PRIMARY TEACHING

Organization Theory

Undergraduate Introduction to Management Strategic Management Innovation Innovation in Science and Engineering	Institution and years Oxford (2003-2012) Oxford (2003-2012) Northeastern (2013) Harvard SEAS (2010-present)
Masters / MBA Strategy & Innovation Entrepreneurship & Technology Ventures Technology & Operations Management Product Design and Development Leading Entrepreneurial Action Project	Oxford (2005-2013) Oxford (2003-2007) Babson (2014-present) Babson (2014-present) Babson (2015-present)
Executive Education Strategy & Innovation  Doctoral	Oxford (2007-present)

# DOCTORAL STUDENTS SUPERVISED, HOSTED, AND EXAMINED

Timothy Hannigan	Supervised	Oxford
Benedikt Langner	Supervised	Oxford
Giacomo Cattaneo	Hosted	U. Aarhus, Denmark

London Business School (2011)

Basak Yakis Douglas	Examined	Oxford
George Chondrakis	Examined	Oxford

Claudio Biscaro Examined University of Venice, Italy

Jana Thiel Examined EPFL, Switzerland
Mihaela Stan Examined London Business School

## **PROFESSIONAL POSITIONS**

1998 – 1999 IBM European Marketing & Sales Headquarters

Geneva, Switzerland

Manager, European Tactical Marketing, Custom Logic Products

1988 – 1997 **IBM Microelectronics** 

Vermont, USA

Manager, Business Planning Department (1996-1997)

Technical Advisor to the Director of ASIC Logic Products (1995)

Product Development Engineer and Product Qualification Engineer (1988-1995)

## **PATENTS**

# REPRESENTATIVE INSTITUTIONAL SERVICE

2006 2007-2008 2009-2010	Chair of Examinations Board for Economics & Management, Oxford Founding academic co-director, Oxford Entrepreneurship Center Doctoral Admissions Committee, Oxford
2015-present	Senator, Babson Faculty Senate
2015-2016	Co-chair, Academic Master Planning Task Force, Babson
2016-present	Faculty representative, Board of Trustees Committee on Campus Planning
2016-present	Faculty representative, Weissman Foundry Advisory Committee

# **EXTERNAL REVIEW COMMITTEES**

2013	Harvard University, Winthrop House
	As commissioned by the Dean of the Faculty of Arts and Sciences
2018	Brown University, Business, Entrepreneurship & Organizations program
	As commissioned by the Office of the Provost

<sup>&</sup>quot;Apparatus for testing circuits and/or burning-in chips" US Patent 5,635,847 (and related method patent: 5,530,375).

<sup>&</sup>quot;Field Programmable Memory Array" US Patent 5,914,906 (and five related US and further international patents), with Joseph Iadanza, Ralph Kilmoyer, Michael Laramie, and Terrance Zittritsch.

# REPRESENTATIVE PROFESSIONAL ACTIVITIES

Editorial Board: Journal of Product Innovation Management

Primary Reviewing: Academy of Management Journal, Academy of Management Review, Strategic

Management Journal, Research Policy

Academy Service: Elected Member of Executive Committee, Technology & Innovation

Management Division, Academy of Management (2006-2008)

Ad hoc teaching committee member, Technology & Innovation

Management Division, Academy of Management (2016)

Co-organizer (with S. Fixson and T. Marion), Annual professional development workshops on "Innovating how we teach innovation,"

Technology & Innovation Management Division, Academy of Management

(2014, 2015, 2016, 2018)